

THE AIR FORCE MUSEUM FOUNDATION, INC.
(A Nonprofit Foundation)

FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2022 AND 2021

THE AIR FORCE MUSEUM FOUNDATION, INC.

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INDEPENDENT AUDITORS' REPORT

To the Audit Committee
The Air Force Museum Foundation, Inc.

Opinion

We have audited the accompanying financial statements of **The Air Force Museum Foundation, Inc.** (a nonprofit Foundation), which comprise the statements of financial position as of December 31, 2022 and 2021, and the related statements of activities and changes in net assets, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of **The Air Force Museum Foundation, Inc.** as of December 31, 2022 and 2021, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of **The Air Force Museum Foundation, Inc.** and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about **The Air Force Museum Foundation, Inc.'s** ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

INDEPENDENT AUDITORS' REPORT - CONTINUED

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of **The Air Force Museum Foundation, Inc.'s** internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about **The Air Force Museum Foundation, Inc.'s** ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Brady, Ware & Schoenfeld, Inc.

Dayton, Ohio
May 8, 2023

THE AIR FORCE MUSEUM FOUNDATION, INC.

STATEMENTS OF FINANCIAL POSITION

YEARS ENDED DECEMBER 31, 2022 AND 2021

	<u>2022</u>	<u>2021</u>
ASSETS		
CURRENT ASSETS		
Cash and cash equivalents	\$ 2,535,262	\$ 2,467,275
Employee Retention Credit receivable	248,685	196,987
Investments - at fair value	2,188,159	2,750,291
Interest and dividends receivable	55,513	40,199
Merchandise inventories	217,808	193,199
Pledges receivable	167,626	13,850
Prepaid expenses and other assets	<u>243,895</u>	<u>75,205</u>
Total current assets	<u>5,656,948</u>	<u>5,737,006</u>
PROPERTY AND EQUIPMENT		
Leasehold improvements	229,352	229,352
Furniture and equipment	<u>2,123,686</u>	<u>2,157,273</u>
	2,353,038	2,386,625
Less accumulated depreciation	<u>1,893,891</u>	<u>1,927,362</u>
Total property and equipment	<u>459,147</u>	<u>459,263</u>
OTHER ASSETS		
Investments - at fair value	19,542,167	21,974,190
Pledges receivable - net of current portion	<u>79,703</u>	<u>14,364</u>
Total other assets	<u>19,621,870</u>	<u>21,988,554</u>
	<u>\$ 25,737,965</u>	<u>\$ 28,184,823</u>
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES		
Accounts payable	\$ 192,642	\$ 147,475
Accrued payroll and sales taxes, PTO and 401(k) contributions	270,413	303,176
Deferred revenue	<u>33,049</u>	<u>-</u>
Total current liabilities	496,104	450,651
LONG-TERM LIABILITIES		
Deferred revenue	<u>-</u>	<u>6,879</u>
Total liabilities	<u>496,104</u>	<u>457,530</u>
NET ASSETS		
Without donor restrictions	23,954,430	26,642,698
With donor restrictions	<u>1,287,431</u>	<u>1,084,595</u>
Total net assets	<u>25,241,861</u>	<u>27,727,293</u>
	<u>\$ 25,737,965</u>	<u>\$ 28,184,823</u>

THE AIR FORCE MUSEUM FOUNDATION, INC.

STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS

YEAR ENDED DECEMBER 31, 2022

	2022		
	Without Donor Restrictions	With Donor Restrictions	Total
REVENUE			
Merchandise sales	\$ 3,560,405	\$ -	\$ 3,560,405
Building and education fund donations	474,812	156,912	631,724
Contributions of nonfinancial assets and services	15,414	-	15,414
Other gifts and grants	1,785,785	160,002	1,945,787
Attractions ticket sales	1,233,524	-	1,233,524
Net investment return	305,059	-	305,059
Memorial park fund	11,829	7,345	19,174
Cafe net sales	566,756	-	566,756
Mail order fees, concessions, and other	57,108	-	57,108
Realized gain on investments, net	563,673	-	563,673
Employee Retention Credit contribution	248,685	-	248,685
	<u>8,823,050</u>	<u>324,259</u>	<u>9,147,309</u>
Total revenue			
EXPENSES			
Salaries and wages	2,616,991	-	2,616,991
Cost of merchandise sold	1,539,977	-	1,539,977
Service contracts	308,568	-	308,568
Museum program support	1,481,333	-	1,481,333
Attractions operations	411,349	-	411,349
Depreciation and amortization	98,662	-	98,662
Payroll taxes	210,884	-	210,884
Professional services	126,526	-	126,526
Bank and card processing fees	195,664	-	195,664
Special events	47,459	-	47,459
Printing costs	171,594	-	171,594
Shipping and postage	83,052	-	83,052
Marketing and advertising	49,581	-	49,581
Cafe in-house expenses	21,303	-	21,303
Medical and life insurance benefits	146,056	-	146,056
401(k) contributions	104,723	-	104,723
Supplies	32,672	-	32,672
Insurance	56,851	-	56,851
Other	45,130	-	45,130
Travel	11,127	-	11,127
Telephone	3,864	-	3,864
Equipment	23,911	-	23,911
Loss on disposal of property and equipment	151	-	151
	<u>7,787,428</u>	<u>-</u>	<u>7,787,428</u>
Total expenses			
REVENUE IN EXCESS OF EXPENSES	1,035,622	324,259	1,359,881
RELEASED FROM DONOR RESTRICTIONS	121,423	(121,423)	-
UNREALIZED LOSS ON INVESTMENTS, NET	<u>(3,845,313)</u>	<u>-</u>	<u>(3,845,313)</u>
CHANGE IN NET ASSETS	(2,688,268)	202,836	(2,485,432)
NET ASSETS			
Beginning of year	<u>26,642,698</u>	<u>1,084,595</u>	<u>27,727,293</u>
End of year	<u>\$ 23,954,430</u>	<u>\$ 1,287,431</u>	<u>\$ 25,241,861</u>

THE AIR FORCE MUSEUM FOUNDATION, INC.

STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS

YEAR ENDED DECEMBER 31, 2021

	2021		
	Without Donor Restrictions	With Donor Restrictions	Total
REVENUE			
Merchandise sales	\$ 3,185,423	\$ -	\$ 3,185,423
Building and education fund donations	71,427	484,577	556,004
Contributions of nonfinancial assets and services	49,132	-	49,132
Other gifts and grants	2,253,425	-	2,253,425
Attractions ticket sales	933,731	-	933,731
Net investment return	234,681	-	234,681
Memorial park fund	1,968	-	1,968
Cafe net sales	354,273	-	354,273
Mail order fees, concessions, and other	48,410	-	48,410
Realized gain on investments, net	1,289,741	-	1,289,741
Employee Protection Program contribution	196,987	-	196,987
Paycheck Protection Program contribution	397,400	-	397,400
	<u>9,016,598</u>	<u>484,577</u>	<u>9,501,175</u>
Total revenue			
EXPENSES			
Salaries and wages	2,317,857	-	2,317,857
Cost of merchandise sold	1,288,333	-	1,288,333
Service contracts	237,721	-	237,721
Museum program support	351,871	-	351,871
Attractions operations	340,847	-	340,847
Depreciation and amortization	105,146	-	105,146
Payroll taxes	184,499	-	184,499
Professional services	95,163	-	95,163
Bank and card processing fees	141,766	-	141,766
Special events	6,488	-	6,488
Printing costs	155,287	-	155,287
Shipping and postage	81,651	-	81,651
Marketing and advertising	46,602	-	46,602
Cafe in-house expenses	18,842	-	18,842
Medical and life insurance benefits	123,706	-	123,706
401(k) contributions	98,794	-	98,794
Supplies	24,308	-	24,308
Insurance	29,263	-	29,263
Other	24,174	-	24,174
Telephone	5,688	-	5,688
Equipment	40,403	-	40,403
Loss on disposal of property and equipment	99	-	99
	<u>5,718,508</u>	<u>-</u>	<u>5,718,508</u>
Total expenses			
REVENUE IN EXCESS OF EXPENSES	3,298,090	484,577	3,782,667
RELEASED FROM DONOR RESTRICTIONS	79,633	(79,633)	-
UNREALIZED GAIN ON INVESTMENTS, NET	<u>1,281,714</u>	<u>-</u>	<u>1,281,714</u>
CHANGE IN NET ASSETS	4,659,437	404,944	5,064,381
NET ASSETS			
Beginning of year	<u>21,983,261</u>	<u>679,651</u>	<u>22,662,912</u>
End of year	<u>\$ 26,642,698</u>	<u>\$ 1,084,595</u>	<u>\$ 27,727,293</u>

THE AIR FORCE MUSEUM FOUNDATION, INC.

STATEMENT OF FUNCTIONAL EXPENSES

YEAR ENDED DECEMBER 31, 2022

	<u>Program Services</u>	<u>Management and General</u>	<u>Fundraising</u>	<u>Cost of Goods Sold</u>	<u>Total</u>
Salaries and wages	\$ 1,474,380	\$ 410,407	\$ 732,204	\$ -	\$ 2,616,991
Cost of merchandise sold	-	-	-	1,539,977	1,539,977
Service contracts	99,536	137,713	71,319	-	308,568
Museum program support	1,481,333	-	-	-	1,481,333
Attractions operations	411,349	-	-	-	411,349
Depreciation and amortization	53,199	14,224	31,239	-	98,662
Payroll taxes	120,473	31,782	58,629	-	210,884
Professional services	1,168	120,991	4,367	-	126,526
Bank and card processing fees	173,092	6,012	16,560	-	195,664
Special events	40,634	4,134	2,691	-	47,459
Printing costs	86,806	1,185	83,603	-	171,594
Shipping and postage	55,479	1,413	26,160	-	83,052
Marketing and advertising	32,104	-	17,477	-	49,581
Cafe in-house expenses	21,303	-	-	-	21,303
Medical and life insurance benefits	90,199	14,951	40,906	-	146,056
401(k) contributions	60,681	16,757	27,285	-	104,723
Supplies	25,657	4,816	2,199	-	32,672
Insurance	38,090	18,761	-	-	56,851
Other	2,894	11,674	30,562	-	45,130
Travel	-	-	11,127	-	11,127
Telephone	2,374	704	786	-	3,864
Equipment	18,146	2,662	3,103	-	23,911
Loss on disposal of property and equipment	-	151	-	-	151
	<u>\$ 4,288,897</u>	<u>\$ 798,337</u>	<u>\$ 1,160,217</u>	<u>\$ 1,539,977</u>	<u>\$ 7,787,428</u>

See notes to financial statements.

THE AIR FORCE MUSEUM FOUNDATION, INC.

STATEMENT OF FUNCTIONAL EXPENSES

YEAR ENDED DECEMBER 31, 2021

	<u>Program Services</u>	<u>Management and General</u>	<u>Fundraising</u>	<u>Cost of Goods Sold</u>	<u>Total</u>
Salaries and wages	\$ 1,334,230	\$ 381,601	\$ 602,026	\$ -	\$ 2,317,857
Cost of merchandise sold	-	-	-	1,288,333	1,288,333
Service contracts	83,838	111,041	42,842	-	237,721
Museum program support	351,871	-	-	-	351,871
Attractions operations	340,847	-	-	-	340,847
Depreciation and amortization	62,179	13,831	29,136	-	105,146
Payroll taxes	108,439	28,275	47,785	-	184,499
Professional services	1,064	92,006	2,093	-	95,163
Bank and card processing fees	119,445	5,847	16,474	-	141,766
Special events	5,306	-	1,182	-	6,488
Printing costs	65,914	2,606	86,767	-	155,287
Shipping and postage	54,823	1,308	25,520	-	81,651
Marketing and advertising	25,056	-	21,546	-	46,602
Cafe in-house expenses	18,842	-	-	-	18,842
Medical and life insurance benefits	80,935	12,430	30,341	-	123,706
401(k) contributions	59,286	17,446	22,062	-	98,794
Supplies	15,872	5,537	2,899	-	24,308
Insurance	18,784	10,479	-	-	29,263
Other	764	5,396	18,014	-	24,174
Telephone	2,988	1,543	1,157	-	5,688
Equipment	21,634	13,133	5,636	-	40,403
Loss on disposal of property and equipment	-	-	99	-	99
	<u>\$ 2,772,117</u>	<u>\$ 702,479</u>	<u>\$ 955,579</u>	<u>\$ 1,288,333</u>	<u>\$ 5,718,508</u>

See notes to financial statements.

THE AIR FORCE MUSEUM FOUNDATION, INC.

STATEMENTS OF CASH FLOWS

YEARS ENDED DECEMBER 31, 2022 AND 2021

	<u>2022</u>	<u>2021</u>
OPERATING ACTIVITIES		
Change in net assets	\$ (2,485,432)	\$ 5,064,381
Adjustments to reconcile change in net assets to net cash and cash equivalents provided by operating activities:		
Depreciation and amortization	98,662	105,146
Change in net present value of pledge receivables	12,661	636
Net (gain) loss on investments	3,281,640	(2,571,455)
Donated property and equipment	-	(5,396)
Loss on disposal of property and equipment	151	99
Contribution from forgiveness of Paycheck Protection Program loan	-	(397,400)
	<u>907,682</u>	<u>2,196,011</u>
Changes in operating assets and liabilities:		
Employee Retention Credit receivable	(51,698)	(196,987)
Interest and dividends receivable	(15,314)	(7,556)
Merchandise inventories	(24,609)	6,482
Pledges receivable	(231,776)	(21,000)
Annuity receivable	-	1,029
Prepaid expenses and other assets	(168,690)	2,774
Accounts payable	45,167	72,225
Deferred revenue	26,170	1,380
Accrued liabilities	(32,763)	65,327
	<u>454,169</u>	<u>2,119,685</u>
Net Cash and Cash Equivalents Provided by Operating Activities		
INVESTING ACTIVITIES		
Purchases of investments	(6,224,355)	(6,944,234)
Maturities and sales of investments	5,936,870	5,652,390
Purchases of property and equipment	(98,697)	(113,334)
	<u>(386,182)</u>	<u>(1,405,178)</u>
Net Cash and Cash Equivalents Used by Investing Activities		
FINANCING ACTIVITIES		
Proceeds from Paycheck Protection Program loan	-	397,400
	<u>67,987</u>	<u>1,111,907</u>
NET INCREASE IN CASH AND CASH EQUIVALENTS	67,987	1,111,907
CASH AND CASH EQUIVALENTS		
Beginning of year	<u>2,467,275</u>	<u>1,355,368</u>
End of year	<u>\$ 2,535,262</u>	<u>\$ 2,467,275</u>

THE AIR FORCE MUSEUM FOUNDATION, INC.

NOTES TO FINANCIAL STATEMENTS

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Operations - The purpose of **The Air Force Museum Foundation, Inc.** (the "Foundation") is to foster and develop the National Museum of the United States Air Force (the "Museum") as a medium of information and education. The Foundation also assists in activities to develop and expand the Museum facilities through the donation of services and miscellaneous supplies. The activities of the Foundation include Attractions, Events, Museum Store, Cafe, Development, and General. The Foundation follows the accounting procedures as set forth in the American Institute of Certified Public Accountants audit and accounting guide for Non-Profit Foundations.

Basis of Presentation - Accounting standards require the Organization to report information regarding its financial position and activities according to two classes of net assets: without donor restrictions and with donor restrictions.

Net Assets Without Donor Restrictions - Net assets available for use in general operations and not subject to donor restrictions.

Net Assets With Donor Restrictions - Net assets subject to donor imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. The Foundation has no net assets that are required to be maintained in perpetuity.

Financial Estimates - The preparation of financial statements in conformity with generally accepted accounting principles in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Cash and Cash Equivalents - Cash and equivalents include interest-bearing deposits and short-term daily investments, and are stated at cost which approximates fair value.

Merchandise Inventories - Merchandise inventories are stated at the lower of cost or net realizable value. Cost is determined using the first-in, first-out method.

Pledge Receivables - Unconditional promises to give that are expected to be collected within one year are recorded at net realizable value. Unconditional promises to give that are expected to be collected in one or more years are discounted to present value. Conditional promises to give are recorded only when the conditions on which they depend are substantially met and the promises become unconditional. Pledges to gift money or stock will be recorded on the books of the Foundation upon receipt of a pledge agreement or signed letter of intent which specifies the terms of the pledge. The terms and timing of pledge payments are then recorded as receivables as specified in the signed pledge agreement at fair value as of the pledge date.

Gifts and gift pledges in which the donor has specified definite restrictions as to purpose with payment due in future years, will be recorded as net assets with donor restrictions and will only be used for the purpose specified.

NOTES TO FINANCIAL STATEMENTS

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

Property and Equipment - Property and equipment are stated at cost or fair market value if donated to the Foundation and are depreciated using the straight-line method over the estimated useful life of the asset. Maintenance and repairs are charged to expense at the time expenditures are incurred. Expenditures which significantly extend the lives of assets and major improvements are capitalized. The Foundation has a capitalization policy of \$500.

The Foundation reviews for impairment of long-lived assets in accordance with accounting standards. These standards require companies to determine if changes in circumstances indicate that the carrying amount of its long-lived assets may not be recoverable. If a change in circumstances warrants such an evaluation, undiscounted future cash flows from the use and ultimate disposition of the asset, as well as respective market values, are estimated to determine if an impairment exists. Management believes that there has been no impairment of the carrying value of its long-lived assets at December 31, 2022 and 2021.

Investments - Investments are recorded at fair value. Investments donated to the Foundation are recorded at fair market value at the date of the gift. Changes in fair values of investments are included in the Statements of Activities and Changes in Net Assets under the caption, Realized gain on investments, net and Unrealized gain (loss) on investments, net. Realized gains or losses from the sale of investment securities are determined using the specific identification method.

The Foundation's cash and cash equivalents were maintained at a single financial institution and exceeded the federal depository insurance limit of \$250,000 for each of the years 2022 and 2021.

Fair Value - Accounting standards establish a single definition of fair value and a framework for measuring fair value in accordance with generally accepted accounting principles. Fair value is defined as the price that would be received to sell an asset, or paid to transfer a liability in an orderly transaction between market participants at the measurement date in the principal or most advantageous market. This standard applies whenever other authoritative literature requires (or permits) certain assets and liabilities to be measured at fair value. Items carried at fair value on a recurring basis consist of investments. The Foundation also uses fair value concepts to test various long-lived assets for impairment, in the event a triggering event has occurred.

Revenue - Pledges, gifts and grants are recorded at present value as received, pledged, or as they become available. Merchandise sales, cafe sales and attractions ticket sales are recorded upon receipt. See Note 2 for additional revenue recognition disclosures.

Contributions - In accordance with accounting standards, the Foundation accounts for contributions received as support without donor restrictions or support with donor restrictions, depending on the existence or nature of any donor restrictions.

Gifts of cash and other assets are reported as support with donor restrictions if they are received with donor stipulations that limit the use of the donated assets. When a restriction expires, that is, when a stipulated time restriction ends or a purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the Statements of Activities and Changes in Net Assets as net assets released from restrictions. Contributions received with donor restrictions that are met in the same reporting period are reported as support without donor restrictions and increase net assets without donor restrictions. Investment income that is limited to specific uses by donor restrictions is reported as increases in net assets without donor restrictions if the restrictions are met in the same reporting period as the income is recognized.

NOTES TO FINANCIAL STATEMENTS

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

Donations of property and equipment are recorded as contributions of nonfinancial assets at their estimated fair value at the date of donation. Assets donated with explicit restrictions regarding their use, and contributions of cash that must be used to acquire property and equipment, are reported as increases in restricted net assets. Absent explicit donor stipulations regarding how long those long-lived assets must be maintained, the Foundation reports expirations of donor restrictions when the donated or acquired long-lived assets are placed in service.

The Foundation recognizes the fair value of contributed goods as contributions of nonfinancial assets. The Foundation recognizes donated services as contributions of nonfinancial services if the services (a) create or enhance nonfinancial assets or (b) require specialized skills, are performed by people with those skills, and (c) would otherwise be purchased by the Foundation. The fair value of contributed nonfinancial assets and services for the years 2022 and 2021 totaled \$15,414 and \$49,132, and have been included in the Statements of Activities and Changes in Net Assets as part of the appropriate expense category.

Tax-Exempt Status - The Foundation is a tax-exempt Foundation under Section 501(c)(3) of the Internal Revenue Code. However, certain income may be subject to unrelated business income tax. The Foundation had \$0 and \$4,878 of unrelated business taxable income for the years 2022 and 2021. No tax liability was recorded as the Foundation has carry-forward losses to offset this income.

Accounting for Uncertainty in Income Taxes - Accounting standards require the evaluation of tax positions taken, or expected to be taken, in the course of preparing the Foundation's tax returns, to determine whether the tax positions are "more-likely-than-not" of being sustained by the applicable tax authority. This statement provides that a tax benefit from an uncertain tax position may be recognized in the financial statements only when it is "more-likely-than-not" the position will be sustained upon examination, including resolution of any related appeals or litigation processes, based upon the technical merits and consideration of all available information. Once the recognition threshold is met, the portion of the tax benefit that is recorded represents the largest amount of tax benefit that is greater than 50 percent likely to be realized upon settlement with a taxing authority. Based on its review, management does not believe the Foundation has taken any material uncertain tax positions, including any position that would place the Foundation's exempt status in jeopardy, as of December 31, 2022.

Functional Allocation of Expenses - The financial statements report certain categories of expenses that are attributed to more than one program or supporting function. Therefore, expenses require allocation on a reasonable basis that is consistently applied. The main expenses that are allocated include salaries and wages, benefits, payroll taxes, professional services, office expenses, information technology, insurance, and other, which are allocated on the basis of estimates of time and effort.

Subsequent Events - In preparing these financial statements, the Foundation has evaluated events and transactions for potential recognition or disclosure through May 8, 2023, the date the financial statements were available to be issued.

NOTES TO FINANCIAL STATEMENTS

NOTE 2 - REVENUE RECOGNITION

The Foundation derives its revenues primarily from public support, investment income, merchandise sales, cafe sales, event sales and attraction ticket sales. Revenues subject to ASC Topic 606 include merchandise sales, cafe sales, events sales and attraction ticket sales. For merchandise sales and cafe sales, revenue is recognized when control of these products is transferred to its customers, in an amount that reflects the consideration the Foundation expects to be entitled to in exchange for those products. Merchandise sales relating to museum gift cards or products on backorder are recorded as deferred revenue at the time of sale and are not recognized as revenue until order fulfillment. For event sales and attraction ticket sales, revenue is recognized when the service has been provided to the customer. Attractions include primarily theatre ticket sales and simulators. Sales and other taxes the Foundation collects concurrent with the revenue-producing activities are excluded from revenue. Incidental items that are immaterial in the context of the contract are recognized as expense. Costs incurred to obtain a contract are expensed as incurred when the amortization period is less than a year. The Foundation does not have any significant financing components.

Revenue from performance obligations satisfied at a point in time consists of merchandise sales, cafe sales and attraction ticket sales. These goods and services are sold to end customers which include visitors of the Museum.

The contract balances at December 31, 2022 and 2021 are presented on the statements of financial position. At January 1, 2021, contract balances included deferred revenue of \$5,499.

Performance Obligations

For performance obligations related to merchandise sales and cafe sales, control transfers to the customer at a point in time. Most sales are completed at the gift shop or cafes located in the Museum, however, some gift shop sales are conducted through online orders. For these sales, the Foundation's terms are FOB Destination, and the Foundation transfers control and records revenue for product sales upon delivery to the customer. Revenue from event sales and attraction ticket sales is recognized when the service is provided, which is when the event or attraction is experienced by the end customer.

Variable Consideration

The nature of the Foundation's business gives rise to variable consideration, including discounts offered to employees, staff members and donors, as well as returns that generally decrease the transaction price which reduces revenue. These variable amounts are generally credited to the customer, based on product returns or price concessions.

Variable consideration is estimated at the most likely amount that is expected to be earned. Estimated amounts are included in the transaction price to the extent it is probable that a significant reversal of cumulative revenue recognized will not occur when the uncertainty associated with the variable consideration is resolved. Variable consideration is estimated based upon historical experience and known trends.

THE AIR FORCE MUSEUM FOUNDATION, INC.

NOTES TO FINANCIAL STATEMENTS

NOTE 3 - LIQUIDITY AND AVAILABILITY

The Foundation monitors its liquidity so that it is able to meet its operating needs and other contractual commitments while maximizing the investment of its excess operating cash. The Foundation has the following financial assets, less those unavailable for general expenditure within one year:

	<u>2022</u>	<u>2021</u>
Financial Assets		
Cash and cash equivalents	\$ 2,535,262	\$ 2,467,275
Employee Retention Credit receivable	248,685	196,987
Investments - at fair value	21,730,326	24,724,481
Interest and dividends receivable	55,513	40,199
Pledges receivable, net	247,329	28,214
Other assets	<u>29,859</u>	<u>12,029</u>
	24,846,974	27,469,185
Less those unavailable for general expenditure within one year due to:		
Purpose restrictions	1,127,429	1,084,595
Pledges receivable collectible beyond one year or restricted by nature	<u>79,703</u>	<u>14,364</u>
	<u>1,207,132</u>	<u>1,098,959</u>
Financial assets available within one year of statement of financial position date for general expenditure	<u>\$ 23,639,842</u>	<u>\$ 26,370,226</u>

In addition to financial assets available to meet general expenditure over the year, the Foundation anticipates covering its general expenditures by collecting public support and revenue and by utilizing donor-restricted resources from current gifts and by appropriating the return on its investment portfolio.

NOTE 4 - EMPLOYEE RETENTION CREDIT

The Foundation was subject to a government-ordered shutdown for a period during 2020. In addition, the Foundation experienced a decrease in gross receipts in certain quarters of 2021 as compared to 2019. Due to this government-ordered shutdown and decline in gross receipts, the Foundation qualified for the Employee Retention Credit ("ERC"). The ERC was provided for under the Coronavirus Aid, Relief, and Economic Security Act ("CARES Act"), including subsequent amendments. For the year 2020, the ERC was equal to 50% of qualified wages paid to employees during a qualifying quarter, capped at \$10,000 of qualified wages per employee. For the year 2021, the ERC was equal to 70% of qualified wages paid to employees during a qualifying quarter, capped at \$10,000 of qualified wages per employee. This payroll tax credit was available to offset certain employment taxes with any excess being refunded. The ERC for 2021, filed for in 2022, and the ERC for 2020, filed for in 2021, was estimated to be \$248,685 and \$196,987, respectively, and is reported as a receivable on the statements of financial position and as contribution revenue on the statements of activity and changes in net assets. The Foundation received the 2020 ERC for \$196,987 during 2022.

THE AIR FORCE MUSEUM FOUNDATION, INC.

NOTES TO FINANCIAL STATEMENTS

NOTE 5 - MERCHANDISE INVENTORIES

	<u>2022</u>	<u>2021</u>
Gifts	\$ 107,867	\$ 97,784
Books	52,824	53,750
Prints	4,968	4,307
Models	9,457	5,824
Donated items	8,267	9,808
Audio visual	-	40
Other	<u>34,425</u>	<u>21,686</u>
	<u>\$ 217,808</u>	<u>\$ 193,199</u>

NOTE 6 - PLEDGES RECEIVABLE

The Foundation records pledges receivable at present value using a present value rate ranging from 1.25% to 4.00%. Pledges receivable are \$247,329 and \$28,214 at December 31, 2022 and 2021. The net present value of long-term pledges receivable is determined based upon the 3 or 5 year treasury bill rates in the year the pledge is made.

The following table is a schedule of pledges receivable over the next five years and thereafter:

2023	\$ 167,626
2024	16,000
2025	11,000
2026	11,000
2027	11,000
Thereafter	<u>44,000</u>
	260,626
Less discount to net present value	<u>13,297</u>
	<u>\$ 247,329</u>

THE AIR FORCE MUSEUM FOUNDATION, INC.

NOTES TO FINANCIAL STATEMENTS

NOTE 7 - INVESTMENTS

In 2015, the Foundation successfully revamped its investment program and, leveraging a competitive process, changed investment advisors to more effectively align their investment approach and portfolio with the Foundation Strategic Financial Plan. This change was approved by the Board of Trustees. Investments with maturities of less than one year are classified as short-term. The remaining investments are classified as long-term. Investments at December 31, 2022 and 2021 consist of the following:

	<u>2022</u>	<u>2021</u>
Money market securities	<u>\$ 694,956</u>	<u>\$ 1,793,744</u>
Common stocks	<u>12,424,997</u>	<u>14,887,476</u>
Mutual funds		
Large cap U.S. equity fund	63,178	381,227
Fixed income funds	<u>7,496,485</u>	<u>6,628,099</u>
Total mutual funds	<u>7,559,663</u>	<u>7,009,326</u>
Alternative investments	<u>1,050,710</u>	<u>1,033,935</u>
Total investments	<u>21,730,326</u>	24,724,481
Less current investments	<u>2,188,159</u>	<u>2,750,291</u>
	<u>\$ 19,542,167</u>	<u>\$ 21,974,190</u>

The following reflects the cost and estimated fair values of marketable securities held at December 31, 2022 and 2021. In addition, gross unrealized gains and unrealized losses are disclosed for the years 2022 and 2021.

	<u>2022</u>			
	<u>Cost</u>	<u>Gross Unrealized Gains</u>	<u>Gross Unrealized Losses</u>	<u>Estimated Fair Value</u>
Money market funds	\$ 694,956	\$ -	\$ -	\$ 694,956
Common stock	11,355,614	1,069,383	-	12,424,997
Mutual funds	7,956,077	-	(396,414)	7,559,663
Alternative investments	<u>889,060</u>	<u>161,650</u>	-	<u>1,050,710</u>
	<u>\$ 20,895,707</u>	<u>\$ 1,231,033</u>	<u>\$ (396,414)</u>	<u>\$ 21,730,326</u>

THE AIR FORCE MUSEUM FOUNDATION, INC.

NOTES TO FINANCIAL STATEMENTS

NOTE 7 - INVESTMENTS - CONTINUED

	2021			
	Cost	Gross Unrealized Gains	Gross Unrealized Losses	Estimated Fair Value
Money market funds	\$ 1,793,744	\$ -	\$ -	\$ 1,793,744
Common stock	10,716,582	4,170,894	-	14,887,476
Mutual funds	6,706,549	302,777	-	7,009,326
Alternative investments	<u>836,609</u>	<u>197,326</u>	-	<u>1,033,935</u>
	<u>\$ 20,053,484</u>	<u>\$ 4,670,997</u>	<u>\$ -</u>	<u>\$ 24,724,481</u>

Unrealized gains (losses) of \$(3,845,313) and \$1,281,714, and realized gains of \$563,673 and \$1,289,741 from sales of investments, are included in the statements of activities and changes in net assets for the years 2022 and 2021. Gross investment return for the years 2022 and 2021 totaled \$472,690 and \$385,719, which includes investment management fees of \$123,179 and \$129,437 and other investment expenses of \$44,452 and \$21,601 in net investment return in the statements of activities and changes in net assets for the years 2022 and 2021.

NOTE 8 - FAIR VALUE

The Foundation is required to use inputs for measuring fair value according to the three level hierarchy established in the accounting standards, using the highest level possible (e.g., Level 1) if such inputs are available, and if not, going to the next lower level.

The three levels for measuring fair value are:

Level 1 - Fair values are determined by reference to quoted market prices in an active market and other relevant information generated by market transactions.

Level 2 - Fair value is based on model inputs that are observable either directly or indirectly.

Level 3 - Fair values are based on prices or valuation techniques that require inputs that are both unobservable and significant to the overall fair measurement. These inputs reflect assumptions of management using valuation techniques consistent from year to year.

The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

Following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at December 31, 2022.

Money market securities, mutual funds, and common stock: Value of these investments at year-end is based on quoted market prices.

Alternative investments: Value of these investments at year-end is based on observable model inputs.

THE AIR FORCE MUSEUM FOUNDATION, INC.

NOTES TO FINANCIAL STATEMENTS

NOTE 8 - FAIR VALUE - CONTINUED

The preceding methods described may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although the Foundation believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine fair value of certain financial instruments could result in a different fair value measurement at the reporting date. There were no transfers between classifications or changes in valuation methods to determine leveling for the years 2022 and 2021. The Foundation had no Level 3 financial instruments as of December 31, 2022 and 2021.

Fair values of the Foundation's financial assets and liabilities measured on a recurring basis at December 31, 2022 and 2021:

	2022		
	<u>Fair Value</u>	<u>Level 1</u>	<u>Level 2</u>
Assets			
Money market securities	\$ 694,956	\$ 694,956	\$ -
Common stocks	12,424,997	12,424,997	-
Mutual funds	7,559,663	7,559,663	-
Alternative investments	<u>1,050,710</u>	<u>-</u>	<u>1,050,710</u>
	<u>\$ 21,730,326</u>	<u>\$ 20,679,616</u>	<u>\$ 1,050,710</u>
	2021		
	<u>Fair Value</u>	<u>Level 1</u>	<u>Level 2</u>
Assets			
Money market securities	\$ 1,793,744	\$ 1,793,744	\$ -
Common stocks	14,887,476	14,887,476	-
Mutual funds	7,009,326	7,009,326	-
Alternative investments	<u>1,033,935</u>	<u>-</u>	<u>1,033,935</u>
	<u>\$ 24,724,481</u>	<u>\$ 23,690,546</u>	<u>\$ 1,033,935</u>

NOTE 9 - PAYCHECK PROTECTION PROGRAM

In February 2021, the Foundation received loan proceeds in the amount of \$397,400 under the Paycheck Protection Program ("PPP"), which was established as part of the CARES Act and subsequent amendments. PPP loans and accrued interest were forgivable after a "covered period" as long as the borrower met certain criteria. Any unforgiven portion of the PPP loan was payable over two or five years at an interest rate of 1%, with deferral of payments for ten months after the end of the covered period. The Foundation initially recorded the loan as a refundable advance and subsequently recognized contribution revenue in accordance with guidance for conditional contributions; that is, once the measurable performance or other barrier and right of return of the PPP loan no longer existed. The Foundation recognized \$397,400 of contribution revenue for the year 2021, which reflects full forgiveness of the loan obligation.

NOTES TO FINANCIAL STATEMENTS

NOTE 10 - EMPLOYEE BENEFIT PLAN

The Foundation provides a 401(k) profit sharing plan, which covers all qualified employees. Participants may contribute up to 85% of their pre-tax annual compensation as defined in the Plan, up to the maximum amount permissible under tax laws. For the years 2022 and 2021, the Foundation matched 100% of the employees' contribution, up to 5% of the employees' pre-tax annual compensation as defined by the Plan. The Plan also provides for a profit sharing contribution at the discretion of the Board of Trustees of the Foundation. The Foundation's expense under the Plan was \$104,723 and \$98,794 for the years 2022 and 2021.

NOTE 11 - CONTRIBUTED NONFINANCIAL ASSETS AND SERVICES

For the years ended December 31, 2022 and 2021, contributed nonfinancial assets and services recognized within the statement of activities included:

	<u>2022</u>	<u>2021</u>
Printing	\$ 5,000	\$ 5,475
Fundraising Items	125	27,620
Property and Equipment	-	5,396
Food and Beverages	9,729	162
Electronics and Miscellaneous Items	<u>560</u>	<u>10,479</u>
	<u>\$ 15,414</u>	<u>\$ 49,132</u>

The Foundation recognized contributed nonfinancial assets and services, including contributed printing, fundraising items, property and equipment, food and beverages, and various electronics and miscellaneous items on behalf of the Foundation as revenue and support. Unless otherwise noted, contributed nonfinancial assets and services did not have donor-imposed restrictions. For the years 2022 and 2021, there were no in-kind salaries reported in the statements of functional expenses.

Contributed printing recognized consist of printing materials provided for the Foundation's seasonal journal and flyers for the Dayton Air Show. Contributed printing materials and services are valued and are reported at the estimated fair value in the financial statements based on current rates for similar printing material purchases.

Contributed fundraising items recognized consist of meal vouchers, attraction tickets, and general support gifts which the Foundation gives away during programming events. Contributed fundraising items are valued and are reported at the estimated fair value in the financial statements based on the typical rates charged for similar purchases.

Contributed property and equipment recognized consist of donated software licenses provided to the Foundation for use in normal business operations. Contributed software was capitalized at fair market value and is included in property and equipment on the statement of financial position.

Contributed food and beverages recognized consist of food and beverages provided to the staff from local businesses and beverages provided for the Foundation's programming events. Contributed food and beverages are valued and are reported at the estimated fair value in the financial statements based on the typical rates charged for similar purchases.

THE AIR FORCE MUSEUM FOUNDATION, INC.

NOTES TO FINANCIAL STATEMENTS

NOTE 11 - CONTRIBUTED NONFINANCIAL ASSETS AND SERVICES - CONTINUED

Contributed electronics and miscellaneous items recognized consist of office phones, presentation materials, office supplies, and educational materials provided to the Foundation for their programming. Contributed electronics and miscellaneous items are valued and are reported at the estimated fair value in the financial statements based on current rates for similar purchases.

The Foundation also receives contributed occupancy costs from the Museum. The value of these contributed occupancy costs has not been determined or recorded in the statements of activities for the years 2022 and 2021.

NOTE 12 - NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions at December 31, 2022 and 2021 were comprised of the following:

	<u>2022</u>	<u>2021</u>
Purpose restrictions	\$ 1,127,429	\$ 1,084,595
Time restricted	<u>160,002</u>	<u>-</u>
	<u>\$ 1,287,431</u>	<u>\$ 1,084,595</u>